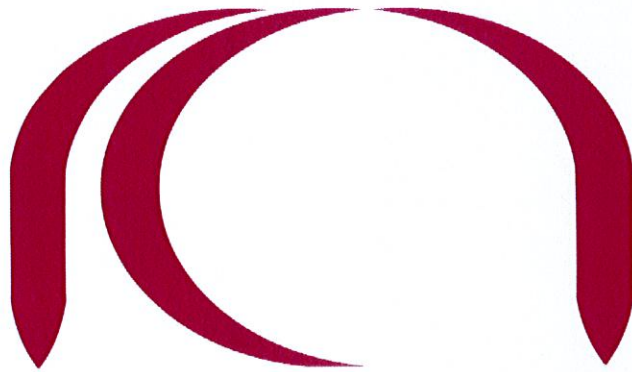


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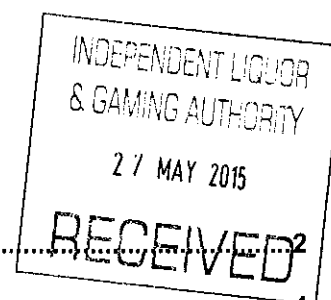
**RUSSELL
CORPORATE
ADVISORY**

BRIGHTON LE SANDS RSL CLUB

CLASS 1 LOCAL IMPACT ASSESSMENT OF ADDITIONAL GAMING MACHINES

May 2015

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EXECUTIVE SUMMARY

1. Application is made by *Brighton-le-Sands RSL Club* (hereafter 'the Applicant' or 'the Club') to increase its electronic gaming machine ('EGM') threshold by 20 in respect to the venue at 351 Bay Street, Brighton-le-Sands, NSW. The Applicant Club currently has 97 EGM entitlements. This application is available for public inspection at the Applicant Club's premises free of charge for periods determined by the Office of Liquor, Gaming and Racing ('OLGR'), as well as on OLGR's website.
2. Brighton-le-Sands RSL is situated within the Rockdale Local Government Area ('LGA'). The Applicant Club's local community is defined, by methodologies in accordance with the *Gaming*

Machines Regulation 2010 (NSW) ('The Regulation') cl 39.6, as suburbs situated within five kilometres of the Applicant Club's premises. This local community comprises people and groups who are likely to use the Applicant Club's facilities or those likely to derive benefits and detriments from the application. A list of those suburbs is provided in Table 1.

3. The Applicant Club offers a wide range of services, including affordable food and beverage, community meeting space, recreational activities, function facilities, and entertainment (live and televised), in additions to gaming. The Club plays an important role as a community meeting place, with there being a lack of comparably-scaled venues in the Brighton-le-Sands area.
4. This application, if approved, will generate approximately **\$131,012 in community benefits**, comprising of \$115,000 in financial contribution to **the Boulevard Walkway Upgrade Project**, and \$16,012 in estimated additional ClubGRANTS contribution.
5. The Boulevard Walkway is a pedestrian thoroughfare linking Brighton-le-Sands' Bay Street retail precinct, the nearby The Boulevard carpark, and residential areas in Duke Street. The Council identified that walkway as a key pedestrian accessibility link in the area. During the Council's community consultation process, residents highlighted the Boulevard Walkway as a key example of the need to improve accessibility, especially the need for better night-time safety.
6. This Plan, however, can only be implemented as resources become available to the Council.
7. This LIA, if approved, allows the Club to supply \$115,000 to Rockdale City Council to fund the Boulevard Walkway Upgrade Project. The Council stated that this project is part of the Boulevard Parking Strategy, which is a key initial component of the Brighton-le-Sands Village Centre master plan. The strategy was developed by the Council with extensive community consultation and demonstrates the community benefits that the proposed facilities will provide. The Council is fully aware of this application being the funding source, as stated in their letter of support in Appendix E. This benefit is viable and is permanently available to any member of the local community, not just the Club's patrons.
8. Additionally, if this application is approved, the Club's ClubGRANTS contribution is likely to rise. We estimate this increase will be proportionate to the increase in EGM numbers, which means \$16,012 will be added to the Club's ClubGRANTS contribution.
9. The Applicant Club is committed to act above and beyond its legislative obligations in providing responsible services of gambling. This is evidenced by the Club's implementation of extra responsible gaming and counselling measures, through ClubSafe, one of the most widely-used and established responsible gambling schemes in NSW. Those additional measures include (but not limited to – see Section 4.a for details):
 - Multi-venue self-exclusion – a patron may elect to self-exclude from multiple venues, not limited to the Applicant Club;
 - Patrons may self-exclude online, thus are not required to attend any gaming venue to do so. Participants may discuss their self-exclusion with qualified counsellors (no such assessment required under legislation);
 - Afflicted patrons' families may also seek assistance through ClubSafe.
 - Compulsory RCG training for all staff (not just gaming staff).

The Applicant Club thoroughly complies with all responsible conduct of gambling provisions as set out in The Regulation, which are detailed in this application.

10. In conclusion, this application will provide the local Brighton-le-Sands community with a viable and permanent benefit, endorsed by Rockdale City Council after its community consultation, and the Club has acted above and beyond its legislated minimum requirements in providing responsible gaming services. As such the application should be approved.

1. Recitals

Brighton-le-Sands RSL Club (hereafter 'the Applicant') is applying to increase the gaming machine ('EGM') threshold of its premises at 351 Bay Street, Brighton-le-Sands, NSW, by 20, from its current level of 97. The Applicant Club is situated in the Rockdale local government area ('LGA'), which is designated as a "Band 2" area by the Office of Liquor, Gaming and Racing ('OLGR'). A threshold increase application of 20 EGMs represents a "mid-range" increase in a "Band 2" LGA, meaning that this threshold increase application requires a Class 1 Local Impact Assessment ('LIA') pursuant to the *NSW Gaming Machines Act 2001 (NSW)* ('the Act')¹. This application is available for public inspection at the Club's premises, as well as on OLGR's website, at no cost for no fewer than 32 days after its initial submission as required by the OLGR.

The main requirements which this application must satisfy are outlined in the *Gaming Machines Regulation 2010 (NSW)* ('the Regulation') cl 38. We will demonstrate that this application satisfies the two main requirements; namely, the proposed additional EGMs will provide benefit to the Club's local community; and that the Club has implemented gaming harm minimisation measures above and beyond legislated requirements. A third requirement, "a map showing the Club's location in relations to school, place of public worship, or hospital", is only required for new venues², thus not applicable to this application.

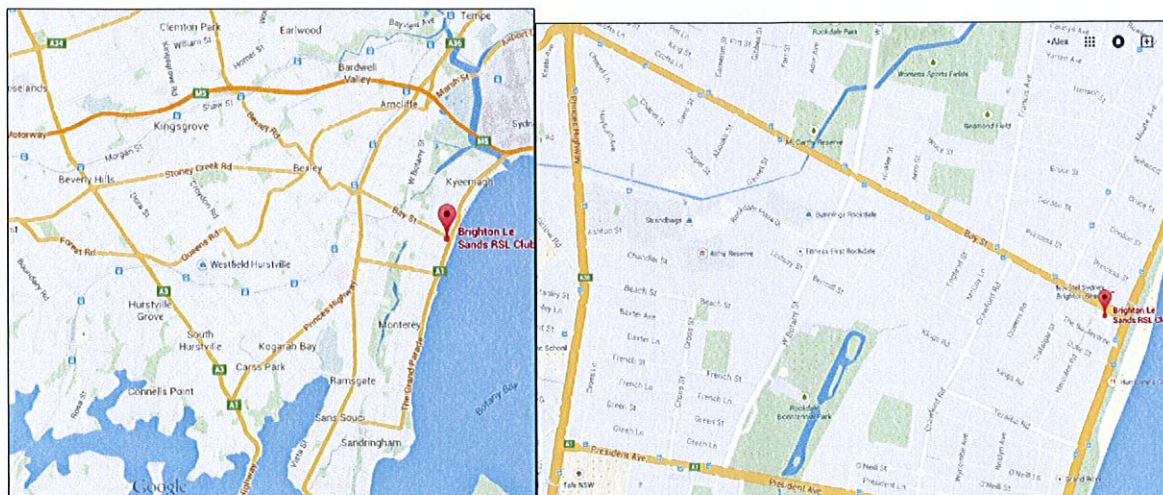


Figure 1-1: The Applicant Club's location, relative to the Rockdale LGA (left), and Brighton-le-Sands (right). (Source: Google Maps.)

2. The Applicant Club and its Community

a. Definition of the Local Community

Brighton-le-Sands RSL Club was formed in 1945. Since its establishment, the Club has grown to become an important community hub in Brighton-le-Sands and its surrounding suburbs, providing a variety of services, such as affordable food & beverage, entertainment (live and televised), meeting place for community groups, in addition to its responsible gaming services. In fact there are no comparably-sized community venues within one kilometre of the Applicant Club's premises. The Club plays a significant role as a safe and convenient community meeting place for local Brighton-le-Sands residents.

¹ The Act s 35(4).

² The Regulation cl 38(a).

For the purposes of a Class 1 LIA, an applicant venue's **local community** shall consist of the following³:

- (a) the people in the area (or in the group) from which the persons using the services and facilities of the venue concerned are likely to be drawn,
- (b) the people in the area (or in the group):
 - (i) that is to derive, or that the Authority considers is likely to derive, social or economic benefit if the threshold increase application is approved, or
 - (ii) that is to suffer, or that the Authority considers is likely to suffer, social or economic detriment if the threshold increase application is approved.

With respect to (a) above, residential distribution of the Club's membership was analysed to determine the likely geographical source of the Club's service-users. As of September 2014, the Applicant Club has 3040 members; 84.7% of whom reside within five kilometres of the Club, as shown in Table 1.

SUBURB	PERCENTAGE OF MEMBERS	POPULATION ⁴	MEMBERSHIP PENETRATION	DISTANCE FROM CLUB (Kilometres) ⁵
Brighton Le Sands	47.5%	12,764	11.3%	0
Monterey	8.6%	4,331	6.0%	2.2
Rockdale	7.9%	14,036	1.7%	3.6
Kogarah	5.0%	12,764	1.2%	3.1
Sans Souci	3.9%	9,671	1.2%	5
Bexley	2.5%	19,067	0.4%	4.7
Arncliffe	1.8%	8,420	0.7%	4.1
Kyeemagh	1.5%	789	5.8%	1.3
OTHERS	6.0%	25,159 (total)	0.7%	(No single suburb contributed more than 1.1% to total membership)

Table 1: Proportion of the Applicant Club's members sourced from suburbs within five kilometres of the Club.

Outside the five-kilometre radius, the most-represented suburb in the Club's membership are Hurstville and Mascot (0.5%), which are 6.5 and 6.0 kilometres away from the Club respectively. Besides Hurstville and Mascot, no single suburb contributed more than 1.8% towards the Club's total membership. Despite this strong representation of Hurstville and Mascot, the presence of other major gaming venues there means that the Club's current services and future benefits are likely to be already served for those residents. In other words, people and groups from Hurstville and Mascot (and suburbs beyond that distance from the Club) are not likely to receive benefits from the application, since their needs are likely to be served by other venues closer to those locations.

Given the above analysis, the Club's local community, for the purpose of this application, is defined as people and/or groups situated within five kilometres of the Club.

With respect to the Regulation cl 39(6)(b), the Applicant Club has a strong track record of supporting local non-profit organisations. In the 12 months to August 2014, the Club has donated \$77,657 via the ClubGRANTS scheme, which is approximately 15% above its minimum liability⁶. All recipients are either located in the St George area, or provide benefits throughout NSW and are easily accessible to

³ Cl 39(6).

⁴ Sourced from Australian Bureau of Statistics, 2011 Census: "Quick Stats".

⁵ Based on Google Maps. Distances refer to road distance (not straight line).

⁶ Appendix D, p 4.

the Club's local residents. Details of the Club's ClubGRANTS contribution in the 2013-14 financial year is appended in Appendix D.

Furthermore, this application's proposed benefit – to be fully outlined in Section 3.a – involves a \$115,000 contribution to Rockdale City Council ('the Council') to refurbish an important pedestrian thoroughfare in the Brighton-le-Sands area. The Council is fully aware of the Club undertaking this application. Rockdale City Council's letter of support is attached in Appendix E.

Finally with respect to the Regulation cl 39(6)(c), areas from which people/groups derive detriments should be considered in local community definition. It is not part of a Class 1 LIA's requirement for the applicant to assess negative impact of the application⁷. Nevertheless it is important to note that gambling is accepted by the Productivity Commission's report into gambling (2010) (hereafter "PC Report (2010)") as generally harmless and enjoyable to most Australians, with 69% of NSW adults participating in some forms of gambling. The same report also stated that problem gamblers, defined as a minority of gamblers suffering from a cluster of harm, are central to policy-making considerations⁸. The PC's report in 1999 (hereafter "PC Report (1999)") found that typically problem gamblers do not travel more than five kilometres from their residence⁹. Detailed discussions on the nature of EGM-related detriments, problem gambling, and residential accessibility of gaming machines are beyond the scope of this application.

As a result, for the purpose of this application, the Applicant Club's local community is defined as those suburbs within five kilometres of the Club as shown in Table 1. According to the Australian Bureau of Statistics' ('ABS') 2011 census, the Applicant Club's local community has a population of 107,001 (see Table 1).

3. Benefits to be derived from this application

This application's primary benefit involves the Club's commitment to fund the Council's plans to upgrade an important pedestrian thoroughfare in the Brighton-le-Sands area. This benefit is quantified at \$115,000.

a. Details of benefit

Brighton-le-Sands is a popular recreational destination. The suburb's centre offers various activities and services including restaurant, retail, and accommodation. As such, safe pedestrian access and connectivity throughout the suburb's centre is vital for residents and visitors. In 2013, the Council prepared the Brighton-le-Sands Parking Strategy, which is a component of the Council's Brighton-le-Sands Village Centre master plan. The Parking Strategy identified **The Boulevard Walkway**, which links Bay Street (the suburb's main retail strip), the Boulevard Carpark, and residential areas in Duke Street, as a key pedestrian link¹⁰ (please see Figure 3-1.)

In developing the Parking Strategy, the Council held community consultations, which identified night-time pedestrian safety in the Brighton-le-Sands area as an area of major concern. Residents specifically highlighted the Boulevard Walkway as a key example to improving accessibility. Subsequently, the Council's Parking Strategy recommends improving conditions of pedestrian access as a first step towards improving safety concerns, with the Boulevard Walkway one of the key links identified¹¹.

⁷ The Regulation, cl 38.

⁸ PC Report (2010) p. 4.2.

⁹ PC Report (1999), Summary, p. 17.

¹⁰ Appendix E.

¹¹ Appendix E.

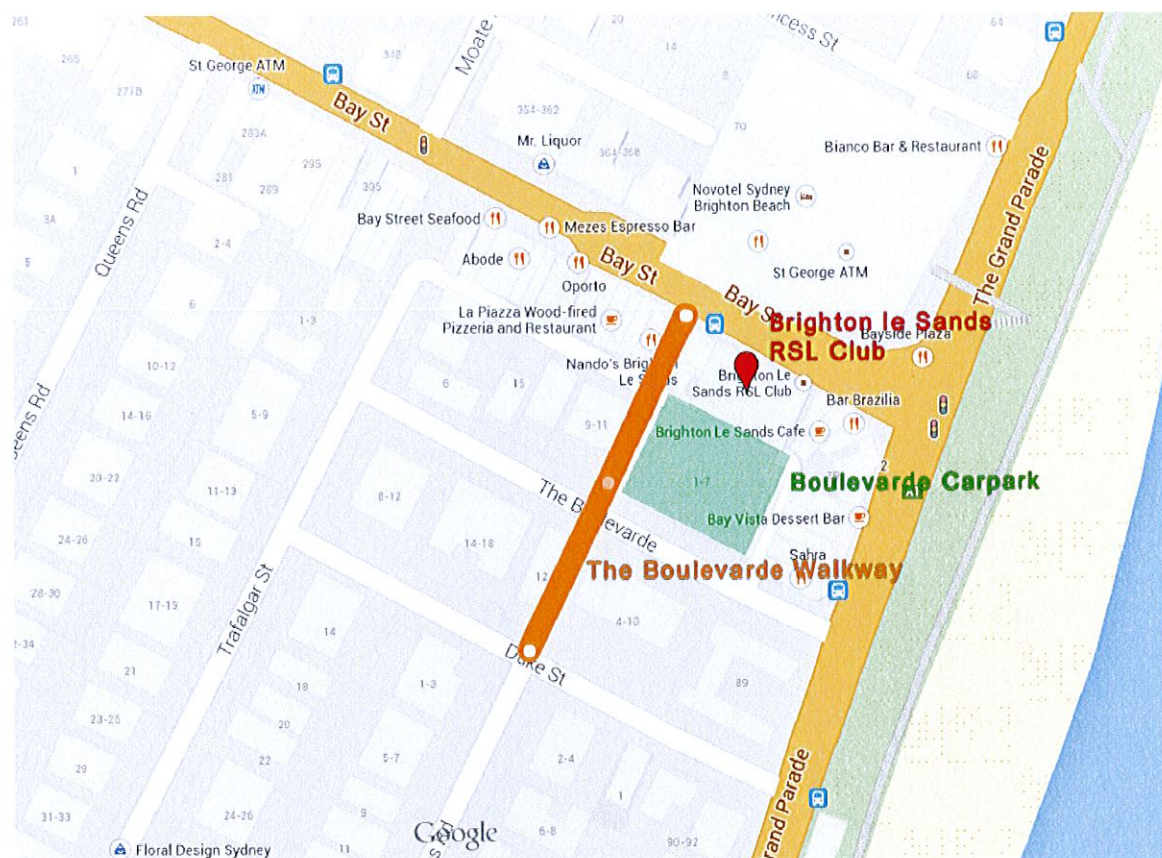


Figure 3-1: The Boulevard Walkway Project, in relations to Brighton-le-Sands RSL and the suburb. (Source: Google Maps.)

The Council provided a letter of support for this application (please see Appendix E). In this letter, the Council stated that the Boulevard Walkway upgrade project was borne out of community consultation, and is part of the Council's master plan for the Brighton-le-Sands Village Centre master plan. The Council also acknowledged, in the same letter, that it was aware of this application and that the Club's proposed funding is subject to this application.

The Club believes this application represents a significant and genuine benefit to the Club's local community. It is developed and endorsed by the Rockdale City Council, after extensive community consultation. The Club's role in providing benefit is to supply the agreed capital, and defers to the Council in the project's management and implementation, since the Council has the expertise and control over the Brighton-le-Sands Parking Strategy and Village Centre Master Plan.

b. Details of the Applicant Club's current and anticipated ClubGRANTS contribution

As stated in Section 2.a, the Applicant contributed \$77,657 under the ClubGRANTS scheme to non-profit organisations in the most recent year (ending August 2014). This contribution is 15% above the Club's required minimum (i.e. 1.5% of its EGM revenue for the corresponding financial period). A list of organisations supported by the Club is provided in Appendix D.

If this application is approved, the increase in the Club's ClubGRANTS contribution may be estimated by assuming it to grow proportionately to the Club's EGM numbers. This Application will increase the Club's EGM numbers by 21% (20/97). Applying this percentage, the Club's ClubGRANTS contribution is estimated to increase by the same percentage, i.e. \$16,012 (\$77,657 x 21%).

Therefore the total quantified benefit arising from this application is:

\$115,000	+	\$16,012	=	\$131,012
The Boulevard		Estimated ClubGRANTS		
Walkway Upgrade	+	increase	=	Total

4. Details of harm minimisation and responsible gambling measures

Pursuant to the Regulation¹², this application is to outline “details of harm minimisation and responsible gambling measures that are in place at the venue”. Brighton-Le-Sands RSL is strongly committed to responsible conduct of gambling, by implementing measures above and beyond legislatively-required minimums.

a. *The Club's additional Responsible Gambling Program*

Brighton-Le-Sands RSL provides a comprehensive responsible gambling program through ClubSafe. ClubSafe is a responsible conduct of gambling program developed and maintained by ClubsNSW. It has been in operation for over 13 years and is used by over 950 clubs in NSW¹³. The Club has implemented the following measures provided by ClubSafe, noting specifically parts that go above and beyond legislative minimums (all references are made with respect to the Regulation unless otherwise specified).

- Multi-venue self-exclusion protocol - in addition to being fully compliant to the Act (s 49) and the Regulation (cl 53), this protocol offers more robust protection for self-excluded members. Patrons can elect to self-exclude from multiple venues (not just from the Applicant Club), and does so with the assistance of a ClubSafe counsellor¹⁴. Participants may also elect to self-exclude from the whole venue, not just the gaming area (as opposed to no such requirements being mandated by legislations.)
- Patrons may apply for self-exclusion online, without needing to attend the Applicant Club or any other gaming venue¹⁵.
- The Club clearly displays and makes available ClubSafe publicity material relating to problem gambling services.
- 24/7 phone counselling service, therefore afflicted persons do not need to attend the Club to receive assistance.
- Support to family members of problem gamblers, not only problem gamblers themselves.
- Support to non-English speaking patrons.
- Critical incident response reporting by phone.
- Phone support for Club staff and management.
- The Club has a daily and weekly auditing process to ensure that it complies with both legislative and extra responsible gambling measures.
- All staff members, including senior management, have either obtained or in the process of obtaining Responsible Conduct of Gambling (RCG) certification as approved by the OLGR as conditions of their employment. This goes beyond standards required by the Regulation (cls 59-60) where only gaming-related staff is required to hold RCG. All RCG certifications are kept by the Club and made available for inspection by police and relevant authorities (cl 61).

b. *Other responsible gambling measures*

(All references are made with respect to the Regulation unless otherwise specified.)

- Chances of winning, gambling warning, and problem gambling notices: The Club displays notices supplied by the OLGR, providing information about chances of winning a major prize from playing gaming machines, in conspicuous areas in the gaming area as well as clearly

¹² The Regulation cl 38(c).

¹³ <http://www.clubsnsw.com.au/members/clubsafe/what-is-clubsafe>

¹⁴ <http://www.clubsnsw.com.au/members/clubsafe/multi-venue-self-exclusion>

¹⁵ <http://www.clubsnsw.com.au/members/clubsafe/multi-venue-self-exclusion>

displayed on each approved EGM (cl 21). Each of the Club's EGMs also conspicuously carry OLGR-approved notices regarding gambling warning and problem gambling (as defined under cl 25), as well as OLGR-approved player contact cards relating to self-exclusion and problem gambling help contacts (cl 54).

- Player information brochures: The Club makes readily available player information brochures (as defined under cl 22), approved by the OLGR, in EGM-playing areas of the Club (The Regulation cl 23). The Club also makes available these brochures in other community languages as soon as practicable if requested (cl 24).
- Problem gambling helpline and counselling services: the Club displays, conspicuously at its main entrance (cl 26) and automatic teller machines (cl 27), notices regarding the "Gambling Help" helpline. The Club also provides contact information of approved problem gambling counselling services (as defined under cl 52) whenever requested, and to self-exclusion participants (regs 52(2)-52(3)). The Club also displays notices, conspicuously in gaming areas, contact details of such services, as well as availability and relevant contact person of a self-exclusion scheme (cl 52(4)-52(5)). As stated in Section 4.a, the Club's self-exclusion scheme (administered by ClubSafe) is more robust than that required by the Regulation (cl 53).
- Clocks: The Club displays functioning, accurate (to ten minutes) clocks in its gaming areas, that can be readily viewed by any EGM players at the Club (cl 28);
- Cheque- and cash-handling: the Applicant Club declines all requests to cash cheques. This is above and beyond legislative requirements (i.e. cheque can be cashed as long as it is made out to the venue; that are below \$400; that do not come from the same person more than once on a single day; and that had not previously been dishonoured [cl 29]). The Club also presents all prizes exceeding \$2000 in value in cheque form (cl 30); and the Club does not place any cash dispensing machines within gaming machine areas (cl 32).
- Promotional material: All outbound promotional material sent by the Club to its members comply with cl 46.4, namely, each member's expressed consent is obtained; contains material other than gaming machine advertising; and contains information relating to availability of player activity statement, problem gambling notice (see cl 25), and permission to withdraw consent;
- Gaming machine and link advertising: The Club does not carry gaming machine advertising outside the Club's premises (regs 46(6) and 47); or any monitors relating to linked gaming systems other than in areas permitted under cl 57;
- Player activity statements: The Club makes available, free of charge, upon requests by participants of its player reward scheme, the participant's own player activity statements (cl 48(2)), containing information as required by regs 48(3)-48(5) and a problem gambling notice (cl 48(7)). Player reward scheme participants are made aware of such statements' availability upon initial participation in the scheme and through subsequent promotional material relating to the scheme (cl 48(6)). The Club keeps records of any player activity statement made available (cl 50). The Club does not supply such statements, or disclose information related therein, other than to person to whom the information relates or who is lawfully entitled to access the information (cl 51).
- Promotions, prizes, and inducements: The Club does not offer any promotional prizes that are offensive or indecent (cl 49); or provide any inducements to play EGMs in the form of free/discounted liquor, free credits, or prize/give-aways that are indecent or offensive (cl 55);
- Preventing under-age gambling: The Club displays, conspicuously at its gaming areas, signs that comply with the *Liquor Regulation 2008* (NSW) cl 33 (relating to non-admittance of persons under 18) (cl 56);
- Gaming prize-winners' identity suppressed: the Club does not publish identity of winners of gaming machine-related prizes valued above \$1,000, or any prize-winners who make written requests to suppress publication of their identity (cl 58);

c. Problem Gambling Counselling

The following is a non-exhaustive list of problem gambling counselling services within and surrounding the St George area¹⁶:

- Co-As-It (Italian association of Assistance) (Leichhardt)
- Hopetree Urban Compassion (East Sydney)
- St Vincent's Hospital Gambling Treatment Program (Darlinghurst)
- University of Sydney Gambling Treatment Clinic (Darlington)
- William Booth House "The Bridge Program" (Surry Hills)
- Greek Welfare Centre (Newtown)
- Mission Australia (Sydney, Campsie)
- Sydney Women's Counselling Centre (Campsie)
- Wesley Mission (Sutherland, Hurstville, Surry Hills)
- Sydney Inner-city Detoxification Unit (Surry Hills)

Gamblers Anonymous meetings¹⁷:

- Dulwich Hill
- Rockdale
- Sutherland
- Hurstville
- Surry Hills
- Waterloo

d. Conclusion of Responsible Gaming Measures

Brighton-Le-Sands RSL is strongly committed to providing a responsible gambling environment. The Club not only complies fully with all responsible gambling measures required by law, but its commitment to providing a responsible gambling environment is evidenced by adopting additional measures (through ClubSafe) that are above and beyond legislative requirements. All of the Club's staff (not only gaming staff) received RCG training to identify people with potential issues, and would offer appropriate assistance with tact and dignity. ClubSafe's self-exclusion scheme is stronger than legally-required minimum by virtue of its multi-venue exclusion mechanism, and provision of counselling support for self-excluded patrons. Overall Brighton-Le-Sands RSL, through its partnership with ClubSafe, has strong measures to ensure a responsible gambling environment.

5. General Conclusions

This application, if approved, will provide Brighton-Le-Sands RSL's local community improved pedestrian safety through its donation to the Boulevard Walkway refurbishment project, which is a real and permanent benefit. Rockdale City Council has identified the Boulevard Walkway project as important towards improving access and safety for local residents and visitors. This application, if approved, will assist the Council in implementing its Brighton-le-Sands Village Master Plan which arose from extensive community consultation. Furthermore the Club has acted well above and beyond minimum legislative requirements in providing responsible gaming services, in conjunction with ClubSafe, which provides vital counselling support and multi-venue exclusion services to required patrons.

The Club has satisfied the Regulation's requirements relating to Class 1 LIA's, by demonstrating the application's benefit to the local community¹⁸, and detail of harm minimisation and responsible gambling measures¹⁹. As such the application should be approved.

¹⁶ Sources: OLGR (http://www.olgr.nsw.gov.au/gaming_rgf_counselling_support_services.asp); BetSafe (http://www.betsafe.com.au/help_for_gamblers/gambling_counselling_services/#NSW); Mission Australia (<https://www.missionaustralia.com.au/what-we-do-to-help-new/children-and-families/problem-gambling/help-for-problem-gambling>); Salvation Army (<http://salvos.org.au/contact/social-services-and-programs/#rs>); Gambling Help (<http://www.gamblinghelp.nsw.gov.au>)

¹⁷ Source: Gamblers Anonymous website, <http://www.gansw.org.au/NSW%20Meetings.htm>

¹⁸ Cl 38(b).

¹⁹ Cl 38(c).

APPENDIX A

Russell Corporate
Advisory and
Authors'
Qualifications

Appendix A: Russell Corporate Advisory and Authors' Qualifications

Russell Corporate Advisory (RCA) is a Chartered Accounting firm providing a wide range of services to the hospitality and gaming sector.

We have developed a particular expertise in the registered clubs and hospitality industries, having consulted to organisations in this sector for many years.

As the Principal, Greg Russell has been a Registered Liquidator since 1991 and with a wealth of experience in the hospitality and gaming sector, manages a team of qualified professionals to provide high level, effective, commercial solutions to our clients.

Our firm has an extensive network of contacts with other service providers to the industry, including solicitors, valuers, property consultants, construction and development companies, financiers, operations and facilities maintenance, insurers, suppliers and regulatory bodies who we are able to work with to provide creative and achievable solutions for our clients.

In conjunction with the University of Sydney, RCA have been awarded an Australian Research Council Linkage Grant to primarily identify and investigate whether gaming machine accessibility and gamblers' memory of previous gambling outcomes can cause irresponsible gambling. The research has already commenced with the Federal Government providing financial support of \$188,000 over the next three years. The results of the research are expected to assist in the preparation and evaluation of social impact assessment for increasing the accessibility of gambling opportunities on local communities. The results will shed light on the balance of gambling as a benefit and cost to a community.

We provide a broad range of services to a broad spectrum of clubs throughout New South Wales and Victoria. We have acted in both a consulting and an insolvency capacity for clients ranging from small clubs to large multi-million dollar enterprises and have the capability to undertake large scale appointments while providing regular and concise reports to stakeholders.

We provide services to a number of industries within the sector, including:

- Registered Clubs, Hotels and Bottle Shops
- Restaurants and Nightclubs
- Stand Alone Conference / Function Centres
- Accommodation Hotels and Motels

The major focus for our services is as follows:

Corporate Consulting

Restructuring and Turnaround

Formal Insolvency Appointments

Accountancy Services

Research

Corporate Governance

Social Impact Assessments

Greg Russell

Greg holds a Bachelor of Business degree majoring in Accounting with a sub major in Business Law. Greg practices as a Chartered Accountant and a Registered Liquidator.

Greg has a wide exposure to insolvency practice and to the hospitality industry, particularly dealing with clubs. He is currently involved in providing a broad range of consulting services to registered clubs, hotels and other sporting organisations, as well as providing general insolvency services.

Greg has extensive experience in feasibility studies, operational consulting, financial analysis and modelling, finance negotiations, strategic planning, management reporting, fraud investigation, amalgamations, financial hardship applications, social impact assessments, investigating accountants' reports, restructuring, insolvency and as an expert witness.

Greg is a member of the Institute of Chartered Accountants and a member of the Insolvency Practitioners Association of Australia. He has authored various support materials on the subject of Advanced Insolvency.

Greg has a wide range of experience in the hospitality industry, working with clubs in particular for the last 20 years. With 30 years experience in general insolvency matters, Greg has acted in a diverse range of businesses ranging from oyster farms to major construction companies. He has also acted for major banks in restructuring, reporting and insolvency assignments, and for many clubs in restructuring their business.

Alex Li

Alex hold a PhD from the University of Sydney Business School, Discipline of Marketing. During his doctoral tenure Alex received an *Australian Postgraduate Award Industry* (APAI) scholarship for his investigation into antecedents of irresponsible gambling behaviour and gamblers' self-regulation strategies. This study forms part of a research program examining irresponsible gambling behaviour, for which Russell Corporate Advisory and the University of Sydney jointly gained an Australian Research Council Linkage Grant. Alex also holds a Bachelor of Psychology (Honours I) degree from the University of Sydney.

Alex has extensive experience in quantitative and statistical research from his works in the disciplines of Psychology and Marketing at the University of Sydney. He has coordinated rigorous and intensive projects including Local Impact Assessments, customer research (both qualitative and quantitative), market demographic studies, and gaming/trading analysis.

APPENDIX B

Statutory Declarations

STATUTORY DECLARATION (NEW SOUTH WALES)

I, Gregory Alexander Russell, Partner of Russell Corporate Advisory Suite 302, Level 3, 53 Walker Street, North Sydney, NSW do solemnly and sincerely declare that:

1. I am the author of the Class 1 Local Impact Assessment - Gaming attached hereto in respect of Brighton-le-Sands RSL Club.
2. In the preparation of the document I have relied on information supplied to me by the Office of Liquor, Gaming and Racing, Brighton-le-Sands RSL Club, and Rockdale City Council.
3. To the best of my knowledge and belief the information contained in this document represents either an accurate restatement of data obtained from the sources noted above, or represents an opinion formed honestly after consideration of the information provided by those sources.

and I make this solemn declaration, as to the matter (or matters) aforesaid, according to the law in this behalf made – and subject to the punishment by law provided for any wilfully false statement in any such declaration.

Declared at North Sydney on 26 MAY 2015


_____ (Declarant's signature)

In the presence of an authorised witness, who states:

I, Karen Fleming, a Justice of the Peace, #182151

certify the following matters concerning the making of this statutory declaration by the person who made it: [* please cross out any text that does not apply]

1. *I saw the face of the person ~~OR *I did not see the face of the person because the person was wearing a face covering, but I am satisfied that the person had a special justification for not removing the covering, and~~

2. *I have known the person for at least 12 months ~~OR *I have confirmed the person's identity using an identification document and the document I relied on was~~
[describe identification document relied on] _____


_____ (Witness' signature)

Date: 26 May 2015

(Note: the witness must be a solicitor, Justice of the Peace or other person authorised to witness Statutory Declarations in the jurisdiction)

STATUTORY DECLARATION (NEW SOUTH WALES)

I, Alex Sai Hoi Li, of Russell Corporate Advisory Suite 302, Level 3, 53 Walker Street, North Sydney, NSW do solemnly and sincerely declare that:

1. I am the author of the Class 1 Local Impact Assessment - Gaming attached hereto in respect of Brighton-le-Sands RSL Club.
2. In the preparation of the document I have relied on information supplied to me by the Office of Liquor, Gaming and Racing, Brighton-le-Sands RSL Club, and Rockdale City Council.
3. To the best of my knowledge and belief the information contained in this document represents either an accurate restatement of data obtained from the sources noted above, or represents an opinion formed honestly after consideration of the information provided by those sources.

and I make this solemn declaration, as to the matter (or matters) aforesaid, according to the law in this behalf made – and subject to the punishment by law provided for any wilfully false statement in any such declaration.

Declared at North Sydney on

26 May 2015



(Declarant's signature)

In the presence of an authorised witness, who states:

I, Karen Fleming, a Justice of the Peace #182151

certify the following matters concerning the making of this statutory declaration by the person who made it: [* please cross out any text that does not apply]

1. ~~*I saw the face of the person OR *I did not see the face of the person because the person was wearing a face covering, but I am satisfied that the person had a special justification for not removing the covering, and~~

2. ~~*I have known the person for at least 12 months OR *I have confirmed the person's identity using an identification document and the document I relied on was [describe identification document relied on]~~



(Witness' signature)

Date:

26 May 2015

(Note: the witness must be a solicitor, Justice of the Peace or other person authorised to witness Statutory Declarations in the jurisdiction)

APPENDIX C

Glossary of Terms

Appendix C: Glossary of Terms

Abbreviation	Full term
(the) Act	<i>Gaming Machines Act 2001</i> (NSW)
(the) Authority	Independent Liquor and Gaming Authority, NSW
(the) Club	Brighton-le-Sands RSL Club
(the) Council	Rockdale City Council
EGM	Electronic gaming machine
(the) St George Region	Areas generally comprising of the Hurstville, Kogarah, and Rockdale LGA's.
LGA(s)	Local Government Area(s)
LIA	Local Impact Assessment (as defined under <i>Gaming Machines Regulation 2010</i> (NSW))
NCOSS	Council of Social Services NSW
OLGR	Office of Liquor, Gaming and Racing (NSW)
PC Report (1999)	Productivity Commission (1999). <i>Australia's Gambling Industries</i> , Report no. 10, AusInfo, Canberra.
PC Report (2010)	Productivity Commission (2010). <i>Gambling</i> , Report no. 50, Canberra.
RCG	Responsible Conduct of Gambling
(the) Regulation	<i>Gaming Machines Regulation 2010</i> (NSW)

APPENDIX D

List of organisations
receiving support from
Brighton-le-Sands RSL
via ClubGRANTS
(Twelve months to
August 2014)

ClubGRANTS - Gaming Machine Tax Act 2001

Release 7.0

for the year ended 31 August 2014

Premises No LIQC300225976

Premises Name Brighton le Sands RSL Club Ltd

Town/Suburb Brighton le Sands

Expenditure Summary - Total Expenditure on ClubGRANTS

	Category 1	Category 2	Total
Cash Donations	37,757.00	39,400.00	77,157.00
In-Kind Donations	0.00	500.00	500.00
Total	37,757.00	39,900.00	77,657.00

Approved Secretary's Statement and Declaration

I (name) Scott Wheelihan

of (address) 351 Bay Street, Brighton le Sands NSW 2216

do solemnly and sincerely declare as follows:

1. I am the approved Secretary of the

Name of Club	Brighton le Sands RSL Club Ltd
Premises No	LIQC300225976
of Address	351 Bay Street, Brighton le Sands NSW 2216

2. My contact details are

Phone	(02) 9567 5157
Fax	(02) 9599 0504
E-Mail	info@brightonrsl.com.au

3. In the tax year ended 31 August 2014 the Club;

- (a) made donations to specific Community Welfare, Community Development, Social Services and Employment Assistance activities as set out on the attached Category 1 listing;
 (b) made donations to other ClubGRANTS activities as set out on the attached Category 2 listing.

4. The club holds documents, as tabled at each Board meeting at which the Directors approved donations, which provide satisfactory evidence of the donations made and the category classification to which each belongs.

5. Each recipient of a donation has undertaken to provide to the club a written report confirming the purpose or project to which the expenditure was applied. The club has not made any donation in this tax year to any previous recipient who/which has failed to provide a report on any previous donation.

6. The club agrees to maintain appropriate records relating to the ClubGRANTS scheme in accordance with the audit guidelines issued by the Independent Liquor and Gaming Authority.

7. A signed copy of this document will be held by the club for the next 5 years.

8. The club agrees that any of the information submitted may be made publicly available.

9. The club acknowledges that penalties apply for supplying false or misleading information.

NOTE: PENALTIES MAY BE IMPOSED FOR PROVIDING FALSE OR MISLEADING INFORMATION

Approved Secretary's Statement Yes. I confirm the above information is correct

Date

21/08/2014

and I make this declaration conscientiously believing the same to be true and by virtue of the provisions of the Oaths Act 1900 (NSW).

Declared at
 in the State of New South Wales
 on

(SIGNED)

APPROVED SECRETARY

before me:

(SIGNED)

Justice of the Peace Name & Number

JUSTICE OF THE PEACE

ClubGRANTS - Gaming Machine Tax Act 2001

Release 7.0

for the year ended 31 August 2014

Premises No LIQC300225976

Premises Name Brighton le Sands RSL Club Ltd, BRIGHTON LE SANDS

Category 1 - Amounts claimed to have been applied to specific Community Welfare and Social Services

ID	Name of Recipient	Purpose of Recipient & Funds	LC Recommended	Cash Donations	In-Kind
Category 1 Expenditure Rows Entered: 9				37,757.00	0.00
1.1	Sir Roden & Lady Cutler Foundation	B2 - Community Transport Services	Yes	3,000.00	0.00
1.2	Vision Australia	C2 - Community Nursing/Therapy/Mental Health Services	Yes	6,397.00	0.00
1.3	Dandelion Support Network	B1 - Neighbourhood Centre/Youth Drop in Activities	Yes	3,810.00	0.00
1.4	Calvary Healthcare	C2 - Community Nursing/Therapy/Mental Health Services	Yes	8,000.00	0.00
1.5	St George Sutherland Legacy	A5 - Veteran Welfare Services	Yes	5,610.00	0.00
1.6	War Widows Guild	B2 - Community Transport Services	Yes	1,500.00	0.00
1.7	TAD Disability Services	A4 - Aged, Disability or Youth Services	Yes	2,940.00	0.00
1.8	Multiple Sclerosis	C2 - Community Nursing/Therapy/Mental Health Services	Yes	3,500.00	0.00
1.9	Sylvanvale Disability Services	A4 - Aged, Disability or Youth Services	Yes	3,000.00	0.00

ClubGRANTS - Gaming Machine Tax Act 2001

Release 7.0

for the year ended 31 August 2014

Premises No LIQC300225976

Premises Name Brighton le Sands RSL Club Ltd, BRIGHTON LE SANDS

Category 2 - Amounts claimed to have been applied to other ClubGRANTS Expenditure

ID	Name of Recipient	Purpose of Recipient	Other (Please Specify)	Associated with Club ?	Purpose for which Funds Advanced	Cash Donations	In-Kind
Category 2 Expenditure Rows Entered: 15						39,400.00	500.00
2.1	Brighton Baths Athletic Club	A - Sport		No	Club Amenities	3,500.00	0.00
2.2	Brighton Baths Nippers	A - Sport		No	Sporting Equipment	5,000.00	0.00
2.3	Brighton RSL Golf Club	A - Sport		Yes	Sporting Equipment	8,500.00	0.00
2.4	Brighton RSL Bowling Club	A - Sport		Yes	Sporting Equipment	8,000.00	0.00
2.5	Brighton RSL Fishing Club	A - Sport		Yes	Sporting Equipment	8,000.00	0.00
2.6	Lara Jean Fondation	D - Community Activities		No	Donation	200.00	0.00
2.7	Knights of St George	C - Health		No	Health	100.00	0.00
2.8	RSL Welfare & Benevolent Fund	C - Health		No	Welfare	500.00	0.00
2.9	Barwell Valley Golf Club	A - Sport		No	Sponsorship	510.00	0.00
2.10	Grandview Bowls	A - Sport		No	Sponsorship	400.00	0.00
2.11	Marine Rescue	D - Community Activities		No	Donation	500.00	0.00
2.12	Alfie Preston Golf Day	A - Sport		No	Sponsorship	960.00	0.00
2.13	Great Tiger Moth Air Race	D - Community Activities		No	Donation	500.00	0.00
2.14	Brighton RSL Sub Branch	D - Community Activities		Yes	Reimbursement	2,730.00	0.00
2.15	St George Austag	A - Sport		No	Function Room hire	0.00	500.00

ClubGRANTS - Gaming Machine Tax Act 2001

Release 7.0

for the year ended 31 August 2014

Premises No LIQC300225976

Premises Name Brighton le Sands RSL Club Ltd, BRIGHTON LE SANDS

Expenditure Summary - Total Expenditure on ClubGRANTS

	Category 1	Category 2	Total
Cash Donations	37,757.00	39,400.00	77,157.00
In-Kind Donations	0.00	500.00	500.00
Total	37,757.00	39,900.00	77,657.00

Calculation of Required ClubGRANTS

Gaming Machine Profit	
3 Months to 30.11.2013	
3 Months to 28.02.2014	
3 Months to 31.05.2014	
3 Months to 31.08.2014	
Total Profit for Tax Year	0.00
Less Threshold	1,000,000.00
Total Profit Less Threshold	0.00

	Category 1	Category 2
Minimum Expenditure Required	0.00	0.00
Less Expenditure	37,757.00	39,900.00
Excess	37,757.00	39,900.00
Shortfall	0.00	0.00

In-Kind Expenditure > 20%	0.00
Estimated Additional Tax	0.00

In-Kind Exemption Number

Notes:

1. This calculator is provided to help you estimate any excess/shortfall in ClubGRANTS expenditure. It is not mandatory to use the calculator.
2. The "Estimated Additional Tax" above is based on the figures you provide and is not a tax assessment. The estimate does not take into account any exemption received to the 20% limit on in-kind claims. Regardless of whether or not the calculator is used, the actual additional tax payable will be calculated based on the assessed gaming machine profit of your club.
3. Any shortfall will automatically be included in the invoice for the August quarter tax assessment and will be direct debited by OSR. Please do not send a cheque for the shortfall to our office.

APPENDIX E

Rockdale City Council's
letter (dated 17 April
2015) supporting the
proposed benefit for The
Boulevard Walkway
upgrade project.

17 April 2015

Our Ref: F13/288 15/36750
Contact: Stephen Kerr - 9562 1737



ROCKDALE
CITY COUNCIL
On Historic Botany Bay

Mr Scott Wheelihan
Chief Executive
Brighton Le Sands RSL
351 Bay Street
BRIGHTON LE SANDS NSW 2216

Dear Mr Wheelihan

Contribution towards the upgrade of The Boulevard Walkway

I would like to extend Rockdale City Council's full support to the proposal by Brighton Le Sands RSL Club Limited (the Club) to contribute \$115,000 towards the upgrade of The Boulevard Walkway between Crighton Lane and The Boulevard, subject to approval of the Club's Class 1 Local Impact Assessment (Gaming) application.

Brighton Le Sands is a popular leisure and recreational destination that attracts visitors from across Sydney. The Centre offers a range of activities and services including restaurants, retail and accommodation. Safe pedestrian access and connectivity throughout the centre is important for residents and visitors. The Boulevard Walkway provides a key link between Bay Street, the Boulevard Car Park and residents at Duke Street.

In 2013, Rockdale Council commenced the master planning process for the Brighton Le Sands Village Centre by preparing the Brighton Le Sands Parking Strategy. The Strategy identifies a number of initiatives to improve parking congestion as well as access and connectivity within the Centre. This strategy is attached for your record.

Community engagement during the preparation of the Strategy identified safety as a concern, including in relation to pedestrian movements at night. The Strategy addresses this by recommending the improvement of conditions for pedestrians as the first step to improving amenity and safety concerns. The Boulevard Walkway was highlighted by residents as a key example of the need to improve accessibility.

Stage 2 of the master planning process is the preparation of a Village Centre Plan. This will incorporate the recommendations of the Parking Strategy. Council welcomes the Club's proposal to improve pedestrian connectivity by upgrading The Boulevard Walkway for the community and visitors at Brighton Le Sands. An estimate of the scope of works for the upgrade is also attached.

If you require any further information please contact Council's Director City Planning & Development, Stephen Kerr, on 9562 1737.

Yours faithfully

Meredith Wallace
General Manager

2 Bryant Street Rockdale NSW 2216 Australia
PO Box 21 Rockdale NSW 2216 Australia
Tel 02 9562 1666 Fax 02 9562 1777 Email rcc@rockdale.nsw.gov.au
DX 25308 Rockdale www.rockdale.nsw.gov.au
ABN 66 139 730 052

APPENDIX F

Notification of submission
of LIA in accordance to
the Regulation, cl
41(2)(a) (with LIA and
application attached)

Recipients:

- Hurstville Local Area Command;
- Rockdale City Council;
- St George Local Area Command.



**RUSSELL
CORPORATE
ADVISORY**

26 May 2015

Hurstville Local Area Command
36-38 Ormonde Parade
HURSTVILLE 2220

Dear Sir / Madam

**RE: BRIGHTON-LE-SANDS RSL CLUB – CLASS 1 LOCAL IMPACT
ASSESSMENT OF ADDITIONAL GAMING MACHINES ('LIA') – NOTICE OF
SUBMISSION**

We act for the above-stated club in submitting to the NSW Independent Liquor and Gaming Authority an application to increase the gaming machine threshold of the club's premises at 351 Bay Street, Brighton-le-Sands, by 20. This application is accompanied by a Class 1 Local Impact Assessment.

Pursuant to the *Gaming Machines Regulation* (2010) ('the Regulation') Section 41.2(a), our client wishes to make notice that the threshold increase application and the LIA are being submitted to the NSW Office of Liquor, Gaming and Racing on 26 May 2015. A copy of the LIA and the threshold increase application form is attached herein. The Regulation further stipulates that written submissions regarding this application can be made to the NSW Independent Liquor and Gaming Authority within 30 calendar days of receiving this notice.

Please contact me at my office should you have any queries.

Yours faithfully,

G A RUSSELL
Director
Chartered Accountant

26 May 2015

Rockdale City Council
PO Box 21
Rockdale NSW 2216

Dear Sir / Madam

**RE: BRIGHTON-LE-SANDS RSL CLUB – CLASS 1 LOCAL IMPACT
ASSESSMENT OF ADDITIONAL GAMING MACHINES ('LIA') – NOTICE OF
SUBMISSION**

We act for the above-stated club in submitting to the NSW Independent Liquor and Gaming Authority an application to increase the gaming machine threshold of the club's premises at 351 Bay Street, Brighton-le-Sands, by 20. This application is accompanied by a Class 1 Local Impact Assessment.

Pursuant to the *Gaming Machines Regulation* (2010) ('the Regulation') Section 41.2(a), our client wishes to make notice that the threshold increase application and the LIA are being submitted to the NSW Office of Liquor, Gaming and Racing on 26 May 2015. A copy of the LIA and the threshold increase application form is attached herein. The Regulation further stipulates that written submissions regarding this application can be made to the NSW Independent Liquor and Gaming Authority within 30 calendar days of receiving this notice.

We also attach a letter from Ms Meredith Wallace, General Manager of Rockdale City Council, approving of the benefit arising from this application.

Please contact me at my office should you have any queries.

Yours faithfully,



G A RUSSELL
Director
Chartered Accountant

26 May 2015

St George Local Area Command
13 Montgomery Street
KOGARAH 2217

Dear Sir / Madam

**RE: BRIGHTON-LE-SANDS CLUB – CLASS 1 LOCAL IMPACT ASSESSMENT
OF ADDITIONAL GAMING MACHINES ('LIA') – NOTICE OF SUBMISSION**

We act for the above-stated club in submitting to the NSW Independent Liquor and Gaming Authority an application to increase the gaming machine threshold of the club's premises at 351 Bay Street, Brighton-le-Sands, by 20. This application is accompanied by a Class 1 Local Impact Assessment.

Pursuant to the *Gaming Machines Regulation* (2010) ('the Regulation') Section 41.2(a), our client wishes to make notice that the threshold increase application and the LIA are being submitted to the NSW Office of Liquor, Gaming and Racing on 26 May 2015. A copy of the LIA and the threshold increase application form is attached herein. The Regulation further stipulates that written submissions regarding this application can be made to the NSW Independent Liquor and Gaming Authority within 30 calendar days of receiving this notice.

Please contact me at my office should you have any queries.

Yours faithfully,



G A RUSSELL
Director
Chartered Accountant

APPENDIX G

Notification of submission
of LIA in accordance to
the Regulation, cl
41(2)(b) (no LIA
attached.)

Recipients:

- NCOSS;
- South Eastern Sydney Local Health District;
- Hurstville Gamblers Anonymous*;
- Rockdale Gamblers Anonymous*;
- Wesley Gambling Counselling Service [St George/ Sutherland]*.

(*: Gambling counselling services receiving funding from the Responsible Gambling Fund.)

26 May 2015

Council of Social Services NSW
66 Albion Street
SURRY HILLS NSW 2010

Dear Sir / Madam

**RE: BRIGHTON-LE-SANDS RSL CLUB – CLASS 1 LOCAL IMPACT
ASSESSMENT OF ADDITIONAL GAMING MACHINES ('LIA') – NOTICE OF
SUBMISSION**

We act for the above-stated club in submitting to the NSW Independent Liquor and Gaming Authority an application to increase the gaming machine threshold of the Club's premises at 351 Bay Street, Brighton-le-Sands, by 20. This application is accompanied by a Class 1 Local Impact Assessment.

Pursuant to the *Gaming Machines Regulation* (2010) ('the Regulation') Section 41.2(b), our client wishes to make notice that the threshold increase application and the LIA are being submitted to the NSW Office of Liquor, Gaming and Racing ('OLGR') on 26 May 2015. The LIA can be viewed on the OLGR website (www.olgr.nsw.gov.au) for approximately 32 days from whence it is submitted. The Regulation further stipulates that written submissions regarding this application can be made to the NSW Independent Liquor and Gaming Authority within 30 calendar days of receiving this notice.

Please contact me at my office should you have any queries.

Yours faithfully,



G.A. RUSSELL
Director
Chartered Accountant

26 May 2015

Gamblers Anonymous - Rockdale
7-11 Bay Street
Rockdale NSW 2216

Dear Sir / Madam

**RE: BRIGHTON-LE-SANDS RSL CLUB – CLASS 1 LOCAL IMPACT
ASSESSMENT OF ADDITIONAL GAMING MACHINES ('LIA') – NOTICE OF
SUBMISSION**

We act for the above-stated club in submitting to the NSW Independent Liquor and Gaming Authority an application to increase the gaming machine threshold of the Club's premises at 351 Bay Street, Brighton-le-Sands, by 20. This application is accompanied by a Class 1 Local Impact Assessment.

Pursuant to the *Gaming Machines Regulation* (2010) ('the Regulation') Section 41.2(b), our client wishes to make notice that the threshold increase application and the LIA are being submitted to the NSW Office of Liquor, Gaming and Racing ('OLGR') on 26 May 2015. The LIA can be viewed on the OLGR website (www.olgr.nsw.gov.au) for approximately 32 days from whence it is submitted. The Regulation further stipulates that written submissions regarding this application can be made to the NSW Independent Liquor and Gaming Authority within 30 calendar days of receiving this notice.

Please contact me at my office should you have any queries.

Yours faithfully,



G A RUSSELL
Director
Chartered Accountant

26 May 2015

South Eastern Sydney Local Health District
District Executive Unit
Locked Mail Bag 21
TAREN POINT NSW 2229

Dear Sir / Madam

**RE: BRIGHTON-LE-SANDS RSL CLUB – CLASS 1 LOCAL IMPACT
ASSESSMENT OF ADDITIONAL GAMING MACHINES ('LIA') – NOTICE OF
SUBMISSION**

We act for the above-stated club in submitting to the NSW Independent Liquor and Gaming Authority an application to increase the gaming machine threshold of the Club's premises at 351 Bay Street, Brighton-le-Sands, by 20. This application is accompanied by a Class 1 Local Impact Assessment.

Pursuant to the *Gaming Machines Regulation* (2010) ('the Regulation') Section 41.2(b), our client wishes to make notice that the threshold increase application and the LIA are being submitted to the NSW Office of Liquor, Gaming and Racing ('OLGR') on 26 May 2015. The LIA can be viewed on the OLGR website (www.olgr.nsw.gov.au) for approximately 32 days from whence it is submitted. The Regulation further stipulates that written submissions regarding this application can be made to the NSW Independent Liquor and Gaming Authority within 30 calendar days of receiving this notice.

Please contact me at my office should you have any queries.

Yours faithfully,



G A RUSSELL
Director
Chartered Accountant

26 May 2015

Wesley Gambling Counselling Service - St George/Sutherland
Locked Bag 2700
Strawberry Hills NSW 2012

Dear Sir / Madam


**RE: BRIGHTON-LE-SANDS RSL CLUB – CLASS 1 LOCAL IMPACT
ASSESSMENT OF ADDITIONAL GAMING MACHINES ('LIA') – NOTICE OF
SUBMISSION**

We act for the above-stated club in submitting to the NSW Independent Liquor and Gaming Authority an application to increase the gaming machine threshold of the Club's premises at 351 Bay Street, Brighton-le-Sands, by 20. This application is accompanied by a Class 1 Local Impact Assessment.

Pursuant to the *Gaming Machines Regulation* (2010) ('the Regulation') Section 41.2(b), our client wishes to make notice that the threshold increase application and the LIA are being submitted to the NSW Office of Liquor, Gaming and Racing ('OLGR') on 26 May 2015. The LIA can be viewed on the OLGR website (www.olgr.nsw.gov.au) for approximately 32 days from whence it is submitted. The Regulation further stipulates that written submissions regarding this application can be made to the NSW Independent Liquor and Gaming Authority within 30 calendar days of receiving this notice.

Please contact me at my office should you have any queries.

Yours faithfully,



G A RUSSELL
Director
Chartered Accountant



**RUSSELL
CORPORATE
ADVISORY**

26 May 2015

Gamblers Anonymous - Hurstville
18 Treacy Street
Hurstville, NSW 2220

Dear Sir / Madam

**RE: BRIGHTON-LE-SANDS RSL CLUB – CLASS 1 LOCAL IMPACT
ASSESSMENT OF ADDITIONAL GAMING MACHINES ('LIA') – NOTICE OF
SUBMISSION**

We act for the above-stated club in submitting to the NSW Independent Liquor and Gaming Authority an application to increase the gaming machine threshold of the Club's premises at 351 Bay Street, Brighton-le-Sands, by 20. This application is accompanied by a Class 1 Local Impact Assessment.

Pursuant to the *Gaming Machines Regulation* (2010) ('the Regulation') Section 41.2(b), our client wishes to make notice that the threshold increase application and the LIA are being submitted to the NSW Office of Liquor, Gaming and Racing ('OLGR') on 26 May 2015. The LIA can be viewed on the OLGR website (www.olgr.nsw.gov.au) for approximately 32 days from whence it is submitted. The Regulation further stipulates that written submissions regarding this application can be made to the NSW Independent Liquor and Gaming Authority within 30 calendar days of receiving this notice.

Please contact me at my office should you have any queries.

Yours faithfully,

G A RUSSELL
Director
Chartered Accountant

APPENDIX H

Notification of submission
of LIA as to be advertised
in the *St George &
Sutherland Shire Leader*,
on 28 May 2015, in
accordance to the
Regulation, reg 41(4)(a)

(An identical notice is placed at a conspicuous
location at the Club's main entrance in
accordance to the Regulation, cl 41(4)(b).)

Notice is given for an application to the Independent Liquor and Gaming Authority ('ILGA') by Brighton-le-Sands RSL Memorial Club to increase its existing gaming machine threshold by 20. A Class 1 Local Impact Assessment ('LIA') as defined under Part 3, Division 3, *Gaming Machines Regulation 2010* (NSW), is lodged with this application. Any person may inspect the application and the LIA on the website of the NSW Office of Liquor, Gaming and Racing. Any person may also make a submission to the ILGA in relations to this application within thirty (30) days following publication of this notice.