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**DOOLEYS WATERVIEW CLUB** 

CLASS 1 LOCAL IMPACT ASSESSMENT OF ADDITIONAL GAMING MACHINES

June 2017

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#### **EXECUTIVE SUMMARY**

- Application is made by DOOLEYS Waterview Club¹ located at Silverwater Rd & Clyde St, Silverwater NSW
  (hereafter 'the Applicant') to increase its electronic gaming machine ('EGM') threshold by 20. The Applicant
  Club currently has 40 EGM entitlements. This application is available for public inspection at the Applicant
  Club's premises free of charge for periods determined by Liquor and Gaming NSW ('LGNSW'), as well as
  on LGNSW's website.
- 2. The Applicant Club is situated in the Parramatta Local Government Area ('LGA'). The Applicant Club's local community is defined as suburbs situated within the Parramatta LGA. This local community comprises people and groups who are likely to use the Applicant Club's facilities or those likely to derive benefits from the application.
- 3. This application, if approved, will generate approximately \$104,537 in community benefits, comprising of \$100,000 in financial contributions to four (4) vital local community organisations, and \$4,537 in estimated additional ClubGRANTS contribution (Category 1 and 2).
- 4. The Applicant Club is committed to act above and beyond its legislative obligations in providing responsible services of gambling. This is evidenced by the Club's implementation of extra responsible gaming and counselling measures, through BetSafe, a highly regarded program used by many large NSW clubs.

To provide an even higher level of care, the Applicant Club also works closely with ClubSafe. ClubSAFE is the Responsible Conduct of Gambling Program of ClubsNSW and provides a range of services including online multi-venue self-exclusion and counselling services. Further to this, the DOOLEYS Group has partnered with CatholicCare to undertake the GAINS program, which is a 'self-referral' service that links people who are worried they might have a gambling addiction with a range of specialist gambling help and support services.

The Applicant Club thoroughly complies with all responsible conduct of gambling provisions as set out in The Regulation, which are detailed in this application. Additionally, there are numerous gambling counselling services in the western Sydney area, many with multicultural focus should any individual require such specialised assistance.

5. In conclusion, this application will provide a positive contribution towards the Applicant Club's Local Community. Furthermore the Applicant Club has acted above and beyond its legislated minimum requirements in providing responsible gaming services. As such the application should be approved.

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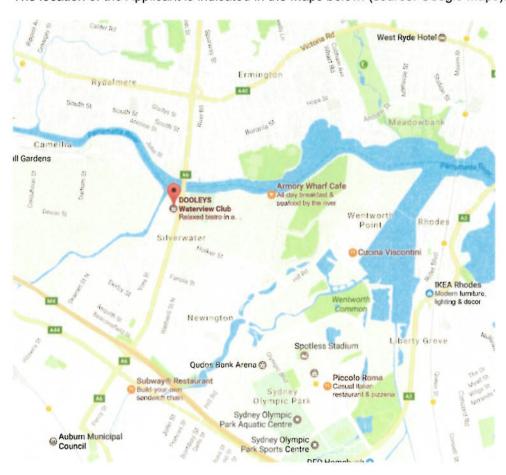
<sup>&</sup>lt;sup>1</sup> Please note that this club is an amalgamated venue of DOOLEYS Lidcombe Catholic Club Ltd.

#### 1. Background

DOOLEYS Lidcombe Catholic Club Ltd is applying to increase the gaming machine ('EGM') threshold of its amalgamated venue DOOLEYS Waterview Club (hereafter 'the Applicant') (Licence number LIQC300225283) at Silverwater Rd & Clyde St, Silverwater NSW, by 20, from its current level of 40. The Applicant Club is situated in the Parramatta local government area ('LGA'). Parramatta LGA is designated as a "Band 1" area by Liquor and Gaming NSW ('LGNSW')<sup>2</sup>. As the Applicant Club has already received a total gaming machine threshold (GMT) increase of 20 within the last 12 months, this threshold increase application for 20 EGMs represents a *mid-range* increase in a *Band 1* LGA, meaning that this threshold increase application requires a *Class 1 Local Impact Assessment* ('LIA') pursuant to the *NSW Gaming Machines Act 2001 (NSW)* ('the Act')<sup>3</sup>. This application is available for public inspection at the Applicant Club's premises, as well as on LGNSW's website, at no cost for no fewer than 32 days after its initial submission as required by LGNSW.

The main requirements which this application must satisfy are outlined in the *Gaming Machines Regulation 2010 (NSW)* ('the Regulation') cl 38. We will demonstrate that this application satisfies the two main requirements; namely, the proposed additional EGMs will provide benefit to the Club's local community; and that the Club has implemented gaming harm minimisation measures above and beyond legislated requirements. A third requirement, 'a map showing the Club's location in relations to school, place of public worship, or hospital', is only required for new venues<sup>4</sup>, thus not applicable to this application.

The location of the Applicant is indicated in the maps below: (source: Google Maps):



<sup>&</sup>lt;sup>2</sup> NSW Justice - Liquor & Gaming - All Local Government Areas (LGAs) by Band: Factsheet, November 2016.

<sup>3</sup> The Act s 35(3)(a).

<sup>&</sup>lt;sup>4</sup> The Regulation cl 38(a).



#### 2. The Applicant Club and its Community

#### a. Definition of the Local Community

As referred to above, DOOLEYS Waterview Club is situated in the suburb of Silverwater, which is located within the Parramatta LGA. The club has approximately 10,500 members. The DOOLEYS group has approximately 77,800 members across its 3 venues (Lidcombe, Silverwater and Regents Park), and of those there are approximately 10,500 members that are identified as DOOLEYS Waterview Club members as they had signed up as members at that venue.

The Applicant Club provides a wide variety of hospitality services, such as being a community meeting venue, affordable food & beverage, entertainment (live and televised), in addition to its responsible gaming services. The Club plays a significant role in providing a safe and convenient community centre for local residents.

To assess the geographical area which can be referred to as the Applicant Club's "local community" which is likely to obtain the benefits from this application, an analysis of those members identified as DOOLEYS Waterview Club members was conducted by postcode, and the top 15 postcodes containing the highest number of members are shown in the table below.

Rank	Postcode	SUBURB	Count	% total
1	2127	Newington, Sydney Olympic Park, Wentworth Point	904	8.6%
2	2115	Ermington	884	8.4%
3		Dundas, Dundas Valley, Oatlands, Telopea	851	8.1%
4		Rydalmere	540	5.1%
5	2114	Denistone, Meadowbank, Melrose Park, West Ryde	436	4.1%
6	2118	Kingsdene, Carlingford Nth, Carlingford Ct, Carlingford	354	3.4%
7	2153	Baulkham Hills, Winston Hills, Bella Vista	308	2.9%
8	2145	Westmead	242	2.3%
9		Eastwood, Marsfield	216	2.1%
10	2144	Auburn	211	2.0%
11	2141	Lidcombe North, Rookwood, Berala, Lidcombe	205	1.9%
12	2151	North Parramatta	205	1.9%
13	2137	Concord, Cabarita, North Strathfield, Mortlake, Breakfast Point	188	1.8%
14	2128	Silverwater	188	1.8%
15	2112	Denniston East, Putney, Ryde	182	1.7%
		TOTAL	5914	56.2%

The top 15 postcodes comprise 56.2% of the membership. From the above analysis it was ascertained that much of the Applicant Club's membership was spread more broadly than the typical 5 km radius whereby legislation requires that persons that reside within that radius must be members of the club.

Whilst the first and second ranked postcodes are located adjacent to the Applicant Club, it is noted that the suburb of Silverwater (postcode 2148) within which the club is situated is ranked 14<sup>th</sup>. Of the top 10 ranked postcodes (comprising 47% of membership), those that are located wholly or partially within the Parramatta LGA are rankings 1-4, 6, and 8-9. Some of these postcodes are located greater than 5 km from the Applicant Club. The rankings of 5, 7 and 10 are not within the Parramatta LGA.

From this analysis, we believe that an appropriate definition of "local community" would be the Parramatta local government area.

As referred to below, the organisations identified as recipients of the community benefit to be provided by this application, are all located within the Parramatta LGA and are located within approximately 5 km of the Applicant Club's premises.

# 3. Benefits to be derived from this application

#### a. Details of benefit

If this application is approved, the Applicant Club will supply funding to a number of local community organisations totalling \$100,000<sup>5</sup>, and this funding will be provided in addition to ClubGRANTS contributions. All of the organisations below are located within the Applicant's Local Government Area (Parramatta), and are a distance of approximately 5km from the Applicant premises.

Further details are as follows:

# i. Parramatta Mission – Lifeline Western Sydney and Meals Plus centre and program - \$50,000

The Applicant would contribute \$50,000 to fund the operations of Parramatta Mission's Lifeline Western Sydney and Meals Plus program.

<sup>&</sup>lt;sup>5</sup> All figures quoted are exclusive of GST.

Parramatta Mission is located within the Applicant's local community at 119 Macquarie Street, Parramatta.

Parramatta Mission is a part of the Uniting Church in Australia. They provide assistance to the most vulnerable and disadvantaged in our communities to assist them in transforming their lives. These include people who are homeless, at risk of homelessness, facing crisis and people living with mental illness.

Lifeline Western Sydney is also operated by Parramatta Mission. Lifeline Western Sydney is a 24 hour crisis support telephone service.

Meals Plus is operated by Parramatta Mission. Meals Plus is a day centre in the heart of Parramatta providing basic needs and support to people who are homeless or disadvantaged. Meals Plus works to break the cycle of homelessness by providing quick solutions for people in need of emergency support.

# ii. The Children's Hospital at Westmead - Cancer Centre for Children and Children's Cancer Research Unit - \$30,000

The Applicant would contribute \$30,000 to support the Cancer Centre for Children and the Children's Cancer Research Unit.

The Cancer Centre for Children is located at The Children's Hospital, Westmead, at the corner of Hawkesbury Road and Hainsworth Street, Westmead.

The Cancer Centre for Children is a vital facility located within the local community. The Centre's services cover the diagnosis and treatment of all forms of childhood cancer and leukaemia. The contribution would fund programs such as music therapy and play therapy to support children whilst having cancer treatment in hospital.

The Children's Cancer Research Unit (CCRU) is the laboratory research arm of The Cancer Centre for Children. The CCRU was founded in 1997 and now has about 30 research and support staff. The contribution would fund the purchase of vital research equipment to assist in research of treatment and cures for various childhood cancers.

#### iii. Leukaemia Foundation of NSW - \$10,000

The Applicant would contribute \$10,000 to support the Leukaemia Foundation of NSW, which funds research and provides free services to support people with leukaemia, lymphoma, myeloma and related blood disorders, and their families. Specific programs that the funding would support include the Patient Transport program, Economic Hardship program and the 'Cooking for Chemo' project.

The Leukaemia Foundation of NSW is located within the Applicant's local community at 7 Helen Street, Westmead.

#### iv. Northcott - \$10,000

The Applicant would contribute \$10,000 to support Northcott, a not-for-profit disability service provider that works with customers to realise their potential.

Northcott is located within the Applicant's local community at 1 Fennell Street, North Parramatta.

Northcott provide a diverse range of services including:

- Co-ordination of supports
- Early links program
- Equipment and technology
- · Everyday life skills training
- Housing and supported independent living
- In-home and community supports
- · Outside school hours care
- · Person centred behaviour support
- Preschool disability support program

- Short breaks and outings
- Therapy
- Transdisciplinary early childhood intervention
- Vocational skills training and employment

The funding would support group workshops for families with children with a disability.

### Details of the Applicant Club's current and anticipated ClubGRANTS contribution

The Applicant contributed \$3,326 under the ClubGRANTS scheme (Categories 1 and 2) to a non-profit organisation in the most recent year (ending August 2016), being Australian Kookaburra Kids Foundation.

The Applicant estimates that it's ClubGRANTS contribution will be \$6,125 for the year ended August 2017, increasing to approximately \$11,183 in the year ended August 2018. This increase is primarily due to the additional revenue from recent PME acquisitions which have not required an LIA for approval.

If this application is approved, the Applicant estimates that its annual ClubGRANTS contribution (Category 1 and 2) will increase to \$15,720 which represents an increase of \$4,537.

Therefore the total quantified benefit arising from this application is:

\$100,000 + \$4,537 = \$104,537 Community Benefit Estimated ClubGRANTS (Cat 1 & 2) increase Total

# 4. Details of harm minimisation and responsible gambling measures

Pursuant to the Regulation<sup>6</sup>, this application is to outline 'details of the harm minimisation and responsible gambling measures that are in place at the venue'. The Applicant Club is strongly committed to responsible conduct of gambling, by implementing measures above and beyond legislatively-required minimums.

#### a. The Club's Responsible Gambling Program

The Applicant Club provides a comprehensive responsible gambling program through BetSafe. BetSafe is a highly regarded program used by many large NSW clubs.

BetSafe claims to offer many advantages including:

- Ongoing prompt advice and assistance ensures that management and staff correctly and confidently respond to problem gambling incidents
- BetSafe's integrated self exclusion and counselling programs provide effective help for patrons
- Detailed advice on responding to incidents provided in writing
- 24 hour a day crisis intervention is available from counsellors who specialise in problem gambling issues
- · Re-entry assessment procedure
- Legal information on application of responsible gambling laws
- Program branding raises general patron awareness of responsible gambling
- Detailed manuals, policies and procedures and other materials provide clearly expressed essential information

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<sup>&</sup>lt;sup>a</sup> The Regulation of 38(c).

- Regular compliance audits
- · Comprehensive staff training, delivered on-site, at times to suit client

To provide an even higher level of care, the Applicant Club also works closely with ClubSafe. ClubSAFE is the Responsible Conduct of Gambling Program of ClubsNSW and provides a range of services including online multi-venue self-exclusion and counselling services. Multi-venue self-exclusion offers more robust protection for self-excluded members. Patrons can elect to self-exclude from multiple venues (not just from the Applicant Club), and do so with the assistance of a ClubSafe counsellor<sup>7</sup>. Participants may also elect to self-exclude from the whole venue, not just the gaming area.

Further to this, over the past 5 years the DOOLEYS Group has partnered with CatholicCare to undertake the GAINS program – Gambling Awareness, Intervention and Support. This program is a joint initiative of CatholicCare Sydney and the DOOLEYS Group (DOOLEYS Lidcombe Catholic Club) as well as other Catholic Clubs of Liverpool, Campbelltown, Club Central Menai and Club Central Hurstville. GAINS is a 'self-referral' service that links people who are worried they might have a gambling addiction with a range of specialist gambling help and support services. GAINS also supports the families of problem gamblers. (Note this program is due to conclude by 30 June 2017).

The DOOLEYS Group has developed a "Responsible Gambling Code of Conduct" document for its own internal governance and compliance practices, which provides further evidence of the Applicant's approach to best practice governance and compliance, and its strong commitment to providing a responsible gambling environment.

#### 5. General Conclusions

This application, if approved, will provide the Applicant Club's local community significant benefit, through its donations totalling \$100,000 to vital local community organisations. Furthermore the Club has demonstrated a strong and thorough approach to responsible gambling, in conjunction with its service providers, which provides vital counselling support and multi-venue exclusion services to required patrons.

The Club has satisfied the Regulation's requirements relating to Class 1 LIA's, by demonstrating the application's benefit to the local community<sup>8</sup>, and detail of harm minimisation and responsible gambling measures<sup>9</sup>. As such the application should be approved.

9

<sup>7</sup> http://www.clubsnsw.com.au/members/clubsafe/multi-venue-self-exclusion

<sup>&</sup>lt;sup>B</sup> Cl 38(b).

e Cl 38(c).

# Appendix A: Russell Corporate Advisory and Authors' Qualifications

Russell Corporate Advisory (RCA) is a Chartered Accounting firm providing a wide range of services to the hospitality and gaming sector.

We have developed a particular expertise in the registered clubs and hospitality industries, having consulted to organisations in this sector for many years.

As the Principal, Greg Russell has been a Registered Liquidator since 1991 and with a wealth of experience in the hospitality and gaming sector, manages a team of qualified professionals to provide high level, effective, commercial solutions to our clients.

Our firm has an extensive network of contacts with other service providers to the industry, including solicitors, valuers, property consultants, construction and development companies, financiers, operations and facilities maintenance, insurers, suppliers and regulatory bodies who we are able to work with to provide creative and achievable solutions for our clients.

In conjunction with the University of Sydney, RCA was awarded an Australian Research Council Linkage Grant to primarily identify and investigate whether gaming machine accessibility and gamblers' memory of previous gambling outcomes can cause irresponsible gambling. The research was completed with the Federal Government providing financial support of \$188,000 over three years. The results of the research assist in the preparation and evaluation of the impact of increasing the accessibility of gambling opportunities on local communities.

We provide a broad range of services to a broad spectrum of clubs throughout New South Wales and Victoria. We have acted in both a consulting and an insolvency capacity for clients ranging from small clubs to large multi-million dollar enterprises and have the capability to undertake large scale appointments while providing regular and concise reports to stakeholders.

We provide services to a number of industries within the sector, including:

- · Registered Clubs, Hotels and Bottle Shops
- · Restaurants and Nightclubs
- Stand Alone Conference / Function Centres
- · Accommodation Hotels and Motels

The major focus for our services is as follows:
Corporate Consulting
Restructuring and Turnaround
Formal Insolvency Appointments
Accountancy Services
Research
Corporate Governance

Local Impact Assessments

# Greg Russell

Greg holds a Bachelor of Business degree majoring in Accounting with a sub major in Business Law. Greg practices as a Chartered Accountant and a Registered Liquidator.

Greg has a wide exposure to insolvency practice and to the hospitality industry, particularly dealing with clubs. He is currently involved in providing a broad range of consulting services to registered clubs, hotels and other sporting organisations, as well as providing general insolvency services.

Greg has extensive experience in feasibility studies, operational consulting, financial analysis and modelling, finance negotiations, strategic planning, management reporting, fraud investigation, amalgamations, financial hardship applications, social impact assessments, investigating accountants' reports, restructuring, insolvency and as an expert witness.

Greg is a member of the Institute of Chartered Accountants and a member of the Insolvency Practitioners Association of Australia. He has authored various support materials on the subject of Advanced Insolvency.

#### Appendix B: Statutory Declarations

### STATUTORY DECLARATION (NEW SOUTH WALES)

- I, Gregory Alexander Russell, Partner of Russell Corporate Advisory Suite 302, Level 3, 53 Walker Street, North Sydney, NSW do solemnly and sincerely declare that:
- I am the author of the Class 1 Local Impact Assessment Gaming attached hereto in respect of DOOLEYS Waterview Club.
- In the preparation of the document I have relied on information supplied to me by Liquor & Gaming NSW, and DOOLEYS Waterview Club.
- 3. To the best of my knowledge and belief the information contained in this document represents either an accurate restatement of data obtained from the sources noted above, or represents an opinion formed honestly after consideration of the information provided by those sources.

and I make this solemn declaration, as to the matter (or matters) aforesaid, according to the law in this behalf made – and subject to the punishment by law provided for any wilfully false statement in any such declaration.

In the presence of an authorised witness, who states:

I, HARY KARIS a Chartered Accountered,
certify the following matters concerning the making of this statutory declaration by the person who made it: [\* please cross out any text that does not apply]

1. \*I saw the face of the person OR \*I did not see the face of the person because the person was wearing a face covering, but I am satisfied that the person had a special justification for not removing the covering, and

2. \*I have known the person for at least 12 months OR \*I have confirmed the person's identity using an identification document and the document I relied on was [describe identification document relied on]

(Witness' signature)

# Appendix C: Glossary of Terms

Abbreviation	Full term
(the) Act	Gaming Machines Act 2001 (NSW)
(the) Authority	Independent Liquor and Gaming Authority, NSW
(the) Applicant/ Applicant Club	DOOLEYS Waterview Club (part of DOOLEYS Lidcombe Catholic Club Ltd)
(the) Council	Parramatta City Council
EGM	Electronic gaming machine
LGA(s)	Local Government Area(s)
LGNSW	Liquor & Gaming NSW
LIA	Local Impact Assessment (as defined under Gaming Machines Regulation 2010 (NSW))
NCOSS	Council of Social Services NSW
RCG	Responsible Conduct of Gambling
(the) Regulation	Gaming Machines Regulation 2010 (NSW)

Appendix D: Applicant Club's ClubGRANTS Statement (Twelve months t	s to Aug	just 2016).
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Premiasa No

LIQC300225283

Premisos Namo

**DOOLEYS Waterview Club** 

Town/Suburb Silverwater

### Expenditure Summary - Total Expenditure on ChinGRANTS

	Category 1	Calegory 2	Total
Cash Donations	3,326.00	0.66	3,326.00
In-Kind Donations	0.00	0.00.	0.00
Total	3,326,00	0.00	3,326.00

#### Approved Secretary's Statement and Declaration

1 (name)

David Mantie

of (address)

24-28 John Street, Lidcombe NSW 2141

do solamly and sincerely declare as follows.

1. I am the approved Secretary of the

Name of Club

DOOLEYS Waterylaw Club

Promises No.

LIQC300225283

of Address

1 Chide Street, Siverwater, NSW 2127

2. My contact details are

Phone

02 87456100

Fax

02 6745 6199

E-Mail

davidm@dooleys.com

3 In the tax year ended 31 August 2016 the Club.

(a) made donations to specific Community Welfare, Community Development, Social Services and Employment Assistance activities as set out on the attached Category 1 issting.

(b) made donations to other Civil GRANTS activities as set out on the attached Category 2 issting.

- 4. The club holds documents, as tabled at each Board meeting at which the Directors approved donations, which provide substactory evidence at the donations made and like category classification to which each belongs
- 5. Each recipient of a donation has undertaken to provide to the club a written report confirming the purpose or project to which the expenditure was applied. The club has not made any donation in this tax year to any previous recipient who which has failed to provide a report on any previous donation
- 6. The club agrees to maintain appropriate records relating to the ClubGRANTS scheme in accordance with the audit gradelines issued by the independent Liquid and Gaming
- 7. A signed copy of this document will be held by the club for the next 5 years.
- B. The club agrees that any of the information submitted may be imade publicly available
- 9 The club acknowledges that penalties apply for supplying talse or misleading information.

NOTE: PENALTIES MAY BE IMPOSED FOR PROVIDING FALSE OR MISLEADING INFORMATION

Approved Secretary's Statement Yes I continuitie above information is correct

Date 06 Sep 2010

and I make lies declaration conscientiously believing the same to be true and by virtue of the provincing of the Octos Act, 1900 (MSW)

6m Serrenau 216

Occioned at

in the State of New South Wales.

r/n before me LIBCOMBE.

(SAMELS)

APPROVED SECRETARY

Justice of the Pages Namo & Norther

JIBSTICE O THE FEACE

Premises No LIQC300225283

Premises Name DOGLEYS Waterview Class, SILVERWATER

Expanditure Summary	Total Exclanation	ng (Brografi)		
	Category 1	Category 2	Total	
Cesti Donationa	3,326.00	0.00	3,326.00	
in Kind Donations	0.00	0.00	0.00	
Total	3,326.00	0.00	3,329.00	

# Calculation of Required ClubGRANTS.

#### Gaming Machine Profit

3 Mombs to 30.11,2015	314,542.00
3 Months to 29.02.2016	224,991,00
3 Months to 31.06,2818	289,176.00
3 Months to 31.08.2015	341,560,00
Youal Profit for Tax Year	1,170,259,00
Leas Threehold	1,000,000,00
Total Profit Less Threshold	170,269,00

	Category 1	Category 2
Minimum Expenditure Required	1,277.02	1,872,96
Less Expenditure	3,326.00	0.00
Excess	2,048,98	0.00
Shortfall	0.00	17/296
In-Kind Expenditure > 20%		0.00
Estimated Additional Tax		0.00

In-Kind Exemption Number

faires

1. This calculation is provided to help you estimate any excessistion that in Chitis RANTS expenditure. It is not mandatory to use the calculation.

2. The "Estimated Additional Tax" above is based on the figures you provide and is not a tax assessment. The estimate does not take into account any exemption received to the 20% limit on in-kind claims. Regardless of whether or not the calculator is used, the additional tax payable will be calculated based on the assessed gaming.

machine profit of your club.

3. Any shortist well automatically be included in the inverse for the August quarter for assessment and will be direct debried by CSR. Fissage do not send a cheque for the shortist so our office.

Premiera No LIQC300228283

Promises Name DOOLBYS Waterview Club, SILVERWATER

Catagory 1 %	теристина на предостава на	n kwilacan kasin sala			
ID	Name of Recipient	Purpose of Recipient & Funds	LC Recommended	Cash Donations	In-Kind
Compon 1.1 Australia	/ 1 Expenditure Rows Entered: 1 in Kookaburra Kids Foundation	C1 - Early Childhood Health/Child and Family Services	Yes	<b>0,326,00</b> 3,326,00	0.90 0.00

Premises No LIQC300225283

Premises Name DOOLEYS Waterview Club, SILVERWATER

Calegory 2	Agrantifishming ambrest	gemet kinder Statisferti	es cisore				
tiD :	Name of Recipient	Purpose of Recipions	Other (Please Specify)	Associated with Club ?	Purpose for which Funds Advanced	Cash Denations	In-Klud